Appendix 1: Key data for the Monument, 2016/17 – 2023/24:

	2016/17	2017/18	2018/19	2019/20	2020/21 & 21/22 combined)	2022/23	2023/24 (CBIS budget outturn report)
Visitor Numbers:	176,682	186,551	173,937	169,367	Closed due to pandemic / restrictions	92,899	100,123
Total Income:	514,404	597,133	550,296	548,495	284,186*	346,356	400,660
Operating costs:							
Employees	299,635	284,017	298,273	315,270	N/A	236,626	258,906
Premises	60,810	33,193	37,332	44,810	N/A	52,458	37,212
Transport	0	0	0	0	N/A	7	19
Supplies & services	73,243	58,090	62,615	48,326	N/A	15,317	45,572
Total costs:	433,688	375,300	398,221	408,406	401,580*	304,408	341,708
Operating profit:	80,716	221,833	152,075	140,088	-117,394	41,948	58,952
Net income budget:	234,000	228,000	203,000	218,000	63,000	205,000	196,000
Overspend:	153,284	6,167	50,925	77,912	180,394	163,052	137,048

n.b. Financial data included in the table refer to local risk items only and exclude recharges and repairs and maintenance budgets managed by the City Surveyor.